Ready to Respond

Michigan Mission Center
2026 Fall Conference

Please consider donating during registration to help meet conference expenses
- Conference costs are estimated to be about $20 per person -

Friday, Nov. 6	**Saturday, Nov. 7**	**Sunday, Nov. 8**
Bay City Community of Christ 3301 E Midland Rd Bay City, MI 48706	Saginaw Valley State University 7400 Bay Rd University Center, MI 48710	Bay City Community of Christ 3301 E Midland Rd Bay City, MI 48706
6:00p – Welcome Reception *Meet & Greet with Light Snacks* 7:00p – Review of Conference Rules, Procedures, Agenda* 7:30p – Questions/Dialogue* 8:00p – Blessing*	8:00a – Delegate Check-in 8:45a – Worship & Business* 12:00p – Lunch Recess 2:00p – Worship & Business* 5:00p – Blessing*	9:00a – Presentations** 10:30a – Break 10:45a – Worship** Communion will be celebrated during the worship experience. Attendees are encouraged to prepare bread and wine at their location if participating online.
**Delegates Only Online in Zoom* *Guests may watch streaming video via Facebook* *(no account required)*	**Delegates Only Online in Zoom* *Guests may watch streaming video via Facebook* *(no account required)*	***Online Open for All via Zoom*

University Information

Coffee and tea will be provided on Saturday morning at SVSU (donations appreciated - costs are approximately $2.50 per cup). Attendees are encouraged to bring reusable bottles for water. The Marketplace at Doan offers buffet meals serving a variety of menu options on Saturday at a cost of $14/person. **SVSU is now a cashless campus, so meals must be purchased with a debit/credit card.**

Guest Ministry

Apostle Joey Williams will be sharing with the mission center throughout the conference weekend. On Sunday morning Apostle Williams will lead two presentations and share a message during the worship experience starting. The first Sunday presentation will provide information about the three USA Field missional priorities that guide how we cultivate radical discipleship, empower grassroots leaders, and innovate together to pursue justice and embody Christ's peace. The second Sunday presentation on migration and hospitality will explore climate migration through the lenses of discipleship, human dignity, and global solidarity.

Visit the conference site for more details and links to handouts:
cofchristmi.org/mission-center-conference

Michigan Mission Center - Fall Conference
Business Session - November 7, 2026

TENTATIVE AGENDA

Morning Session

8:00 – Registration Opens & Ministry Display Tables Available
8:45 – Morning Worship
9:15 – Conference Organizing Actions: Credentials Report (See Website) & Standing Rules (p. 3)
9:30 – Special Orders: Nominations & Polls Open for Elections as Necessary (p. 4-6)
    Election of Blue Water, Park of the Pines, and Sanford Campground Board Members
9:35 – Greetings and Presentations from USA and World Church Leaders
    Joey Williams, Council of Twelve Apostles
    Dena DeVormer, Bishop & USA Field Support Minister
10:10 – Recess for Morning Break

10:25 – Gathering Hymn, Call to Order, and Announcements
10:35 – Mission Center President Report (p. 7-9)
10:45 – Mission Center Financial Officer Report (p. 10-30)
    Consideration of 2024 Financial Statement and Procedures Inspection Report (p. 12-14)
    Consideration of 2025 Financial Statement and Procedures Inspection Report (p. 15-17)
    Consideration of 2027 Mission Center Operating Budget (p. 24-25)
11:15 – Consideration of Resolution 1
    "Authorization to Sell Blue Water Campground Waterfront Parcel" (p. 31)
11:45 – Special Orders:
    Sustaining Recommendation for 2027 Mission Center President (p. 32)
    Sustaining Recommendation for 2027 Mission Center Financial Officer (p. 33)
    Sustaining MCP's Recommendations for 2027 MC Council and Leaders (p. 34)
11:55 – Announcements and Lunch Blessing
12:00 – Recess for Lunch Break
    Note: Marketplace at Doan on campus now only accepts debit/credit card payment

Afternoon Session

2:00 – Prayer for Peace
2:30 – Camping Ministries Presentation & Special Offering
3:00 – Call to Order & Campground Election Polls to Close
3:10 – Reports of Boards: Blue Water Campground, Park of the Pines, Sanford Campground (p. 35-37)
3:25 – Campground Board Election Results
3:30 – Reports of Teams: Spectacular Delegation, Diversity Team, Earth Stewardship Team (p. 38-40)
3:45 – Spiritual Practice/Movement Break
3:55 – Consideration of Resolution 2
    "Resistance to Development of Artificial Intelligence" (p. 41)
TBD – (Time Permitting) Campus Ministry Center Report (p. 42)
TBD – (Time Permitting) Youth Camp Ministries Report (p. 43)
4:50 – Announcements, Adjournment & Blessing: **In-person Delegates Return Voting Devices**

Proposed Standing Rules for the 2026 Fall Conference

1. The Credentials Committee shall be responsible for registering delegates either in-person or through the electronic meeting platform, distributing information to delegates to join the electronic meeting, and admitting delegates into the electronic meeting. The Credentials Committee shall report the number of delegates registered as present at the opening of the Conference. A member registered as an alternate may, upon clearance by the Credentials Committee, be transferred from alternate to delegate at any time during the continuance of the business meeting.

2. Members participating electronically shall identify themselves as required to enter the electronic meeting and shall maintain audio access throughout the meeting whenever present. Members shall sign out upon any departure before adjournment. Each member is responsible for maintaining connection to the meeting. No action shall be invalidated on the grounds that the loss of, or poor quality of, a member's individual connection prevented participation in the meeting. The chair may disconnect or mute a member's connection if it is causing undue interference with the meeting.

3. No member of the conference shall speak in debate more than once on the same question nor for longer than three minutes without permission of the conference granted by a two-thirds vote without debate. In the case of the mover and first speaker in opposition, five minutes shall be allowed. Individuals called upon to provide information or reports are not governed by this rule.

4. The Mission Center Budget shall be considered as a whole. After the Mission Center Financial Officer or designee has given explanation and information to the conference, discussion on and amendments to line items will be in order.

5. The Mission Center President shall formulate and adjust the agenda as required. The printed agenda is for guidance only.

6. A motion for the "previous question" will apply only to the immediately pending question unless otherwise specified when making and voting on the motion.

7. Business may be conducted by unanimous consent. The chair may also conduct viva-voice votes with all participants permitted to audibly vote. In cases when a rising vote or ballot is desired or required an electronic response system may be utilized.

Note: According to Community of Christ Bylaws Article VII "The rules contained in the current edition of Robert's Rules of Order Newly Revised shall govern all conferences of the church in all cases where they are culturally appropriate and where they are not in conflict with these rules of order or any special rules of order adopted by the appropriate conference."

Nominations for Boards of Directors

Blue Water Campground Board of Directors

Previously Elected Directors (Number of Consecutive Terms Served)
1/1/24 to 12/31/26: Kelly Christian (3), Russell Knight (1), Patti Piper (1), Jody Porter (2), Vacant
1/1/25 to 12/31/27: Chloe Freeland (1), Mary Ann Knight (2), Pam Knight-Stouffer (1), Mike Mueller (2), Tracie Teal (1)
1/1/26 to 12/31/28: Jeremy Campbell (1), Laurie Decker (2), Stephanie Hermann (1), Paul Jenkins (1), Darlene Pauly (2)

Nominees for Five Directors to Serve from 1/1/27 to 12/31/29

Rich Allen - Blue Water, Elder, Age 36-53, Physician
I have a passion for blue water and all camping ministries. I have served as director of blue water sr high camp for many years. I currently serve as pastor of the blue water congregation. I have previously served on the board and would like to again after the mandatory year off.

Ashley Campbell - Eastside, Priest, Age 18-35, Female, Clinical Laboratory Manager
Bluewater has been part of my life and faith since childhood. I would be honored to serve on the Board, help address its financial challenges, and preserve its values, traditions, and fellowship for future generations.

Troy Farrar - Ann Arbor, Elder, Age 36-53
I believe I would bring a combination of leadership, ministry, organizational, and team-building experience to the Blue Water Campgrounds Board. I currently serve in leadership roles within the Community of Christ Mission Center and have experience working with congregations, boards, and leadership.

Takesha Gordon - Highland Park, Priest, Age 36-53, Female, Accounting Manager
I have over 25 years of financial management and relationship building experience. Strong attention to detail. Marketing and Management experience coupled with a love for Community of Christ church.

Russell Knight - Lake Orion, Deacon, Age 54-70, Male, Retired
I have been on the Blue water board for several years and also help cook for the senior, and junior high camps. I have been coming to the campground my whole life and want to continue making Bluewater a place for people to come closer to God.

Tim Ross - Thornapple River, Age 54-70, Male, Project Manager
Having served as president of both the Bluewater and Woodlands boards, I'd be glad to serve again. From my grandparents to my grandchildren, Bluewater is part of our family's faith journey. I want to help us be faithful stewards and keep Bluewater a vital part of our ministry for generations to come.

Park of the Pines Board of Directors

Previously Elected Directors (Number of Consecutive Terms Served)
1/1/24 to 12/31/26: Ruthie Eaton (1), Alicia Ecker (1), Andrea Johnson (1), Holly Ormsbee (1), Anita Wilson (1)
1/1/25 to 12/31/27: Grace King (1), Deb Koenig (3), Joyce Mead (1), Ella Wilcox (1), Vacant
1/1/26 to 12/31/28: Dale Cleland (2), Kimberly King (1), Jamie Lis (3), Jeanette McCauslin (1), Dennis Ormsbee (2)

Nominations for Boards of Directors

Nominees for Five Directors to Serve from 1/1/27 to 12/31/29

Devora Davis - Grayling, Elder, Age 71+, Female, Retired
My love for the Park is from decades of involvement in many different ways. During my first term on the Park Board, I attended and participated in every board meeting and committee I volunteered for, and assisted the camping committee to raise funds for park operations beyond church events.

Ruthie Eaton - Boyne City, Seventy, Age 36-53, Female, Teacher
I currently serve on the board and as being deeply rooted in the surrounding communities it benefits the Park of the Pines. As a teacher in Boyne City I have a great relationship with lots of young people that often attend camp. I'm invested in the mission and I truly believe our camps change lives.

Alicia Ecker - Boyne City, Age 36-53, Female, Self-employed
Having served the past 3 years, including as the sitting Vice President, my experience has strengthened my commitment to our members, our youth, and our community. Given the opportunity, I would be honored to continue serving our church and help to build a strong foundation for future generations.

Andrea Johnson - Gladstone, Elder, Age 36-53, Female, Surgical Technologist
I have a deep connection to the park. From youth camps and reunions to the memories that have shaped my life, this place holds a special meaning for me. I currently serve on the Board and multiple committees and would like to continue helping preserve this sacred place for future generations.

Natalie Marsh - Cheboygan, Age 18-35, Female, LRE Aide
I have been attending camps at park of the pines my whole life. Since I was a week old I've never missed a summer there. I'm youth worker registered, the lifeguard there, and a pre-k teacher. I care about the park and its future.

Stephanie Marsh - Cheboygan, Age 54-70, Female, In home care provider
I've spent most of my life attending almost all activities at Park of the pines. For several years I have been the cook for Family camps, Special Needs Camp, and Youth camps. Serving on the board is something I take very seriously. I have served as a board member on and off the last few years.

Milford (Dee) Mead - Grayling, Priest, Age 54-70, Male, Retired
I feel that my duties in the military and from my past employer (30 years) helped me make critical decisions at times. I want the Park to continue serving those who need a safe and joyous place to attend camps and worship. I'm on the camping and maintenance committees. God's spirit is always there.

Holly Ormsbee - Brighton, Priest, Age 36-53, Female, Self-Employed
I currently serve as Park Board Secretary and would like to continue to do so. I have attended all meetings in person thus far, and I feel my presence and voice help move the board in positive action to provide for the grounds for the blessing of others.

Anita Wilson - Gaylord, Priest, Age 54-70, Female, Retired Teacher
I have served on the Park Board of Directors for the past three years. The maintenance of the grounds for future generations is of the utmost importance to me. Park of the Pines is a place for people to come for renewal and strength. I want to do my part to ensure that the ministry continues.

Nominations for Boards of Directors

Sanford Campground Board of Directors

Previously Elected Directors (Number of Consecutive Terms Served)
1/1/24 to 12/31/26: Darrell Bechtel (1), Renee Congleton (2), Taylor Kleinhardt (NA), Audra Swarthout (2), Jack Tigner (NA)
1/1/25 to 12/31/27: Wayne Addis (3), Jacob Boroff (1), Sara Hegel (1), Richard Hamilton (2), Dave Higgins (1)
1/1/26 to 12/31/28: Evelyn Burns (1), Tammy Morford (1), Linda Nowiski (1), William Persall (3), Julie Reinke (1)

Nominees for Five Directors to Serve from 1/1/27 to 12/31/29
Renee Congleton - Sanford, Evangelist, Age 71+, Female, Retired Teacher

Ben Crowley - East Lansing, Elder, Age 36-53, Male, Network Engineer
As a camp director and former Sanford board member, I am deeply committed to the success of our campgrounds and camping program. Most of my experience is in IT, but I also have had experience with architectural design.

Taylor Kleinhardt - Coleman, Age 18-35, Male
I'm currently on the board. I have been involved with Sanford Campgrounds for years and have built strong relationships with campers and fellow members. I care deeply about preserving the camp's traditions, strengthening our community, and helping ensure future generations can enjoy the same feeling.

Kate Weaver - Bay City, Age 36-53, Female, Teacher
Two years ago I was invited to Sanford Campground for Family Camp. The connections and friendships that formed developed into a family of faith, which led to me becoming a member and getting baptized at Sanford this summer. I feel called to serve to help continue the sense of community at Sanford.

Mission Center President Report

Dear Michigan Mission Center,

It has been a joy to serve this year as your Mission Center President in 2026. Many of you have provided guidance, wisdom, and creativity this year and I am grateful for the contributions of each member as well as the amazing volunteers that make our community possible. Thank you to the members of the mission center council for their time and efforts this year. And an endless thank you to all the pastors, CFOs, and many ministers who make congregation ministry possible! It is with hope that I share the following report on a very good year.

This year I was able to visit many congregations in person as well as attending camps at all three campgrounds. I was also able to serve on all three campground boards again. Thank you to the many board members of Sanford, Blue Water, and Park of the Pines Campgrounds and the caretakers who work hard year round to make camping ministry possible. I also enjoyed recently being with so many of you at this year's Peace Forum at the Temple in Independence, MO.

Although this was a great year overall, I want to share about the closure (disorganization) and building sale of Richmond, Saginaw, and Bristolwood congregations. I am grateful to the generations of individuals who served each other and their community for many years in these congregations. Let us continue to uphold our friends in prayer during this transition.

I also want to share that the Spiral congregation has sold their building but will remain organized as a congregation and are currently renting a community space. I am hopeful about the opportunities ahead for them in this new location!

<u>Resources on Social Issues</u>
The mission center provided continued resources around social topics. This year included an increased focus on the genocide in Gaza including resources for pastors and congregations using a Community of Christ lens.

Angel Foster (Mt. Pleasant) and myself attended the Churches for Middle East Peace Joint Advocacy Summit in Washington DC learning skills in advocacy with legislators and ecumenical partners. We hope to take a larger cohort from Community of Christ in 2027. We also partnered with Faith Unfiltered to record a podcast sharing information with the church on the conference and more broadly on our work in Michigan.

The mission center also partnered with Grand Valley and Troy Oaks congregations to offer screening events of the film Gaza Is Our Home as well as live Q/A with the director, Monear Shaer. These events drew attendees from community members and organizations. I appreciate your trust and feedback as we explore our public theology together. We may not always find agreement and I am grateful to our community for its commitment to continuing conversation on difficult topics.

Mission Center President Report

Strategic Planning

Beginning in 2027, the mission center staff and leaders will be undertaking a strategic planning process for the mission center. We will be working alongside Apostles Shannon McAdam and Carrie Welch. This strategic plan will be in alignment with the USA strategic planning goals and will help the mission center to prioritize and dream with intention. I am hopeful this process will also allow us to gain knowledge and provide additional strategic planning support to congregations and ministries. Please keep leaders in your prayers as we journey this project together.

Financial Strategy

I want to provide a note about the mission center financial strategy and hope to answer some frequently asked questions. While looking at the balance sheet some will notice that a majority of the mission center's assets are in Pool A which is an investment fund. This fund is less conservative than the funds in Pool B so it has the potential to earn more. The mission center financial officer keeps about one year's worth of expenses in Pool B.

The mission center financial officer intentionally keeps the majority of the funds in Pool A because the mission center budget utilizes only about 4% of that amount annually to support the overall budget. This is based on the Presiding Bishopric's recommendation for spending rates. This lower spending rate allows the fund to grow over time and to eventually provide increased funding to the mission center and allow for reduced funding from other sources like congregations and individuals.

We do not yet have enough funds to fully support the mission center budget while still allowing the account to grow for long-term security. This fund performed well in 2025 and overall has continued to do so in 2026. We are grateful to have the relative stability and strategy to allow for successful long term financial planning. Additional financial information is available in the MCFO report.

Blue Water Campground

This has been a difficult year for Blue Water financially, adding to the stress experienced over the last several years. The Mission Center Officers have submitted a resolution to the Mission Center Conference for consideration which would allow the board to sell the lakefront parcel of the campground, if needed.

The current financial situation can be viewed in detail in the campground budget report and notes from the treasurer. The treasurer projects that Blue Water will be out of operating funds in January 2027 and will be out of reserve funds in the spring which means it will have no funds for operating.
The board has worked extremely hard to fundraise this year and has exceeded last year's fundraising. Blue Water also received generous gifts from congregations and individuals. However, I am concerned that the financial problem is big enough to need multiple solutions and that fundraising events and gifts will not meet the depth of need. The 2027 board will need every tool at their disposal to correct the serious financial issues.

The Campground Operating Policy gives the authority to sell a campground or any part of a campground to the mission center conference body which is why this resolution is being presented. The resolution

the officers have submitted asks the conference to empower the campground board to sell the lakefront property, if needed. This resolution does not require the board to sell the lakefront property and it does not empower the board to sell any additional parcels.

The mission center officers have consulted with the Presiding Bishopric and 100% of funds from the sale would be directed to Blue Water. This would allow the board time to develop a strategic plan and form fundraising and futures committees focused on long term stability.

I also want to share possible outcomes if the financial situation is not corrected. If a campground or congregation becomes unable to fund their own operations and it becomes necessary to utilize mission center funds for daily operation, the typical practice is for the mission center to conclude operations and place the property for sale. Some of you may be familiar with this process from recent congregation closures where there were no more funds for operating.

It is the position of the mission center officers that the sale of the lakefront may buy time to formulate and enact a long-term plan and avoid selling the campground if there are no more operating funds. The mission center conference previously voted to retain all three campgrounds and it is important to me that the full conference body be informed about the possible outcomes of the financial struggles at Blue Water and have the opportunity to empower the board to sell the lakefront, if needed.

Campgrounds are a critical part of Community of Christ and camping is one of our most important ministries. Please be in prayer and consideration of the conference's decision and for the campground board as we navigate financial concerns.

<u>Camping Ministries</u>
Camping ministry continues to be a high priority for the mission center staff despite the loss of a dedicated full-time camping coordinator at the end of 2025. The tasks associated with coordinating licensed, quality camps at three campgrounds were divided among existing staff and mission center volunteers. We are blessed to have directors and youth leaders who dedicate tons of time and energy into making camps a safe and fun experience for all. A huge thank you to the long list of directors, cooks, nurses, counselors, and caretakers who make these experiences happen! Additional information is available in the camping report.

Through the highs and lows of this year, it has been a blessing to serve alongside the mission center staff and many many volunteers who make our mission possible across Michigan. The Michigan Mission Center is an inspiring family of congregations, campgrounds, and ministries richly gifted with vision and courage. God continues to draw us forward, remaking us together. This year our family camp theme focused on the Mission Prayer in which we are invited to be fully awake and ready to respond, trusting in God’s Spirit to carry us forward in courage, love, and peace. Let us go forward and become a blessing!

With joy, hope, love, and peace,
Linda Stanbridge

Mission Center Financial Officer Report

To: The Michigan Mission Center Conference
From: Jessica Montague, MCFO

In the Mission Prayer, we ask God to help us be fully awake and ready to respond. The Principles of the Disciple's Generous Response takes it a step further and invites us to faithfully respond to God's gifts of love and grace through generosity and service to others. I am so grateful for the congregations, members, and friends across the mission center, who are living out this principle and making it possible to maintain the operations and ministries of the Michigan Mission Center as we strive together to live Christ's mission.

I want to take this opportunity to especially thank those who serve in specific roles important to the financial management and stewardship practices of our congregations and campgrounds. All of you are appreciated.

In this report, there are several financial statements and documents for your information and consideration. These items present the financial reality of the mission center, our campgrounds and some of the ministries. Included are the following:

- 2024 Financial Statement & Procedures Inspection Report (Legislative Item)
- 2025 Financial Statement & Procedures Inspection Report (Legislative Item)
- Budget Income Statement as of September 30, 2026
- Balance Sheet as of September 30, 2026
- Additional Fund Details (CMC, SPEC, Family Camps) as of September 30, 2026
- Youth Camp Ministries Fund
- Abbreviated Summary of Funds
- 2027 Congregation Support Commitments
- 2027 Proposed Mission Center Budget & Narrative (Legislative Item)
- Michigan Campgrounds Summary of September 30, 2026 Finances
- Additional Blue Water Campground Financial Information
- Resolution 1 FAQ Sheet

Below are a couple of things I'd like to mention a bit more about.

<u>2027 Proposed Budget</u>

The 2027 Proposed Budget is an increase of $9,000 from the 2026 budget. The increase is related to staffing costs and expenses for mission center employees. This amount is necessary for staffing to remain at the equivalent of roughly 2.5 full-time positions. It allows the determination of last year's compensation study to be fulfilled, provides for a fleet car for the mission center president and anticipates an increase for the rising cost of health insurance. For 2027, the Plymouth congregation has again generously agreed to provide a gift of $25,000 towards staffing costs making it possible to maintain three mission center employees. To meet the additional expense, we are proposing an increase in the Investment Earnings for Mission Support. However, even though it is an increase in the total amount proposed, it is a smaller percentage than budgeted in 2026.

Mission Center Financial Officer Report

Resolution 1

I know talking about and making decisions about our campgrounds is never easy. To help with understanding the financial state of Blue Water Campground and reasoning for Resolution 1, additional information including a complete September 30, 2026 financial statement and answers to common questions we are receiving have been provided. If able, please read through this information ahead of time in preparation for considering the resolution.

Financial Strategies

Mission Center staff will soon begin studying strategic planning and working to develop a strategic plan for the Mission Center. As we develop these plans, we will also be detailing our financial strategies and practices.

However, I do want to briefly respond now to questions we are often asked about the total amount of assets shown on the balance sheet. I understand that seeing a total of over $2,000,000 makes it seem as though the mission center has plenty of money and why some think that the mission center shouldn't need congregation support or other funds or should just provide funds to struggling congregations and campgrounds. However, those funds are either for specific purposes or held in the Operating Investment Fund. We use earnings from the investment fund to support the operating budget. As recommended by the Presiding Bishopric, the spending rate is 4%. That means that we only budget about 4% of that Operating Fund Balance. We believe that growing the principal of the investment fund is a priority. As the investment fund grows, the investment earnings that we draw on to support the mission center operating budget will increase. We know that most of our congregations don't have the capacity to increase their mission center support, and the amount we do receive continues to decrease due to congregation closures and a decreasing number of contributors. Growing the operating budget will help offset the decreasing support and reach a sustainable budget. If we were to spend money from the Operating Investment Fund, it would lower the amount we could use for the budget and we would in turn need to ask congregations to give more.

MCFO Priorities

Looking towards 2027, my top priorities are going to be getting financial inspections caught up, continuing to engage more with congregations and financial officers throughout the year, encouraging faithful response and updating some of our resources and processes.

If you have any questions or would like more information about something, please don't hesitate to contact me at jessica@cofchristmi.org.

2024 Financial Statement & Procedures Inspection Report

Community of Christ

October 26, 2026

Internal Financial Statement & Procedures Inspection Report

Linda Stanbridge, MCP
Michigan Mission Center Conference
Community of Christ

The financial records of the Michigan Mission Center for the year ending December 31, 2024, have been inspected applying certain procedures in evaluating the effectiveness of internal controls and accounting functions used in producing the financial reports for the year then ended. Additionally, these procedures are intended to meet the "audit" function required by the Presiding Bishopric's policies. This report is intended solely for the use of the members of the Michigan Mission Center, and should not be distributed to anyone who is not associated through the Community of Christ bodies.

Among the procedures conducted were the following: 1) Confirmation of cash balances and investment balances, 2) Inspection of asset, liability, and equity accounts as recorded in the general ledger, 3) Traced transactions through the year pertaining to cash receipts, disbursements and journal entries, including examination of appropriate supporting documentation.

In all material respects, receipts and disbursements have been recorded and administered in accordance with appropriate accounting practices and approved budgets with no material misstatements noted. The accompanying statements fairly represent the financial position of the Michigan Mission Center and the results of its operations and changes in fund balances as of December 31, 2024.

Jack Tigner

Jack Tigner
Internal Financial Procedures Inspection Team
Michigan Mission Center

Community of Christ - Michigan Mission Center
Budget Income Statement as of December 31, 2024

	2024 Budget	2024 Y-T-D Actual	% of Budget
INCOME			
Congregational Support	$ 94,000.00	$ 96,217.60	102.36%
Envelope Contributions	34,500.00	28,568.50	82.81%
Investment Earnings for Mission Support	54,000.00	54,000.00	100.00%
Transfers from Designated Ministry Funds	5,500.00	-	0.00%
Congregation/Campground Services Income	6,000.00	2,638.85	43.98%
Interest Income	5,000.00	5,000.00	100.00%
Other Income	2,000.00	6,475.17	323.76%
TOTAL INCOME	$ 201,000.00	$ 192,900.12	95.97%
EXPENSES			
Equipment Replacement/Maintenance	250.00	66.37	26.55%
Insurance	3,500.00	3,412.00	97.49%
Licenses & Fees (copyright, etc.)	700.00	639.20	91.31%
Miscellaneous/Pastoral Care	250.00	177.80	71.12%
Office Supplies	250.00	554.61	221.84%
Salaries & Benefits	183,350.00	184,988.00	100.89%
Payroll Processing Fees	2,700.00	2,269.59	84.06%
Communications	3,500.00	2,969.13	84.83%
Volunteer Travel Support	500.00	24.08	4.82%
Disciple & Leadership Development	2,500.00	(304.19)	-12.17%
Congregation Mission Expansion Grants	3,000.00	350.00	11.67%
Earth Stewardship Team	250.00	-	0.00%
Diversity & Inclusion Team	250.00	-	0.00%
TOTAL EXPENSES	$ 201,000.00	$ 195,146.59	97.09%
NET INCOME (LOSS)		$ (2,246.47)	

2024 Financial Statement & Procedures Inspection Report

Community of Christ - Michigan Mission Center
Balance Sheet as of December 31, 2024

ASSETS:			
Cash & Investments:			
Checking Account, Huntington Bank	$ 30,044.71		
Checking Account, Fifth Third	6,960.28		
WC Affiliate Investment Pool A (9/30)	1,479,787.02		
WC Affiliate Investment Pool B (9/30)	317,855.15		
Total Cash & Investments	$ 1,834,647.16		
Receivables & Other Assets:			
Accounts Receivable	$ 42,781.20		
Accounts Receivable - Congregation Payroll	5,274.85		
Accounts Receivable - Campground Payroll	1,080.30		
Notes Receivable - CMC	156,107.18		
Total Receivables	$ 205,243.53		
TOTAL ASSETS			**$ 2,039,890.69**
LIABILITIES:			
Accounts Payable - Mission Center	$ 4,241.26		
Accounts Payable - World Church	$ 105.00		
Security Deposits - CMC	$ 980.00		
TOTAL LIABILITIES			$ 5,326.26

NET ASSETS:	Balance Jan. 1	Income	Expense	Current Balance
Ministry Program Funds:				
Operating Reserve Fund	$ 106,827.90	$ 192,900.12	$ 195,146.59	$ 104,581.43
Youth Camp Ministries Fund	28,290.02	115,146.88	122,009.46	21,427.44
Reunion Program Fund	11,818.88	66,948.70	69,163.88	9,603.70
SPECtacular Fund	13,677.09	13,744.70	16,698.55	10,723.24
Youth Ministries Fund	24,959.00	3,460.29	674.21	27,745.08
Mission Center Conferences Fund	8,280.71	4,135.00	5,451.31	6,964.40
Detroit Properties Fund	115,411.13	-	4,230.00	111,181.13
Campus Ministries Center Fund	30,016.90	15,261.91	35,419.74	9,859.07
Conference Designated Funds:				
New Expressions Program Fund	75,582.05	3,385.48	6,686.00	72,281.53
Camping & Gathering Ministries Fund	173,728.50	5,507.00	58,831.02	120,404.48
Disciple Development Fund	47,109.53	-	10,975.77	36,133.76
Investment Funds:				
Operating Investment Fund	1,145,416.44	188,043.83	59,000.00	1,274,460.27
Youth Camp Investment Fund	205,990.86	30,581.25	8,239.63	228,332.48
Other Funds:				
Beyond the Horizon Fund	983.13	195.00	91.26	1,086.87
Campground General Fund	1,405.80	12,632.67	14,258.92	(220.45)
TOTAL NET ASSETS	$ 1,989,497.94	$ 651,942.83	$ 592,526.16	$ 2,034,564.43
TOTAL LIABILITIES & NET ASSETS				**$ 2,039,890.69**

2025 Financial Statement & Procedures Inspection Report

Community of Christ

October 26, 2026

Internal Financial Statement & Procedures Inspection Report

Linda Stanbridge, MCP
Michigan Mission Center Conference
Community of Christ

The financial records of the Michigan Mission Center for the year ending December 31, 2025, have been inspected applying certain procedures in evaluating the effectiveness of internal controls and accounting functions used in producing the financial reports for the year then ended. Additionally, these procedures are intended to meet the "audit" function required by the Presiding Bishopric's policies. This report is intended solely for the use of the members of the Michigan Mission Center, and should not be distributed to anyone who is not associated through the Community of Christ bodies.

Among the procedures conducted were the following: 1) Confirmation of cash balances and investment balances, 2) Inspection of asset, liability, and equity accounts as recorded in the general ledger, 3) Traced transactions through the year pertaining to cash receipts, disbursements and journal entries, including examination of appropriate supporting documentation.

In all material respects, receipts and disbursements have been recorded and administered in accordance with appropriate accounting practices and approved budgets with no material misstatements noted. The accompanying statements fairly represent the financial position of the Michigan Mission Center and the results of its operations and changes in fund balances as of December 31, 2025.

Jack Tigner

Jack Tigner
Internal Financial Procedures Inspection Team
Michigan Mission Center

2025 Financial Statement & Procedures Inspection Report

Community of Christ - Michigan Mission Center
Budget Income Statement as of December 31, 2025

	2025 Budget	2025 YTD Actual	% of Budget
INCOME			
Congregational Support	$ 103,000.00	$ 96,736.54	93.92%
Envelope Contributions	31,500.00	22,277.85	70.72%
Investment Earnings for Mission Support	64,000.00	56,307.98	87.98%
Congregation/Campground Services Income	4,000.00	3,012.20	75.31%
Interest Income	10,000.00	10,000.00	100.00%
Other Income	2,000.00	6,931.47	346.57%
TOTAL INCOME	$ 214,500.00	$ 195,266.04	91.03%
EXPENSES			
Equipment Replacement/Maintenance	1,000.00	366.48	36.65%
Insurance	4,200.00	4,273.32	101.75%
Licenses & Fees (copyright, etc.)	700.00	657.55	93.94%
Miscellaneous/Pastoral Care	250.00	16.76	6.70%
Office Supplies	500.00	364.68	72.94%
Salaries & Benefits	200,150.00	183,591.20	91.73%
Payroll Processing Fees	2,700.00	2,292.19	84.90%
Communications	4,000.00	3,297.75	82.44%
Volunteer Travel Support	500.00	156.11	31.22%
Earth Stewardship Team	250.00	250.00	100.00%
Diversity & Inclusion Team	250.00	-	0.00%
TOTAL EXPENSES	$ 214,500.00	$ 195,266.04	91.03%
NET INCOME (LOSS)		$ -	

2025 Financial Statement & Procedures Inspection Report

Community of Christ - Michigan Mission Center
Balance Sheet as of December 31, 2025

ASSETS:					
Cash & Investments:					
Checking Account, Huntington Bank	$ 50,745.43				
Checking Account, Fifth Third	12,504.08				
WC Affiliate Investment Pool A	1,753,947.63				
WC Affiliate Investment Pool B	247,715.82				
Total Cash & Investments	$ 2,064,912.96				
Receivables & Other Assets:					
Accounts Receivable	$ 55,202.60				
Accounts Receivable - Congregation Payroll	5,825.56				
Accounts Receivable - Campground Payroll	791.06				
Notes Receivable - CMC	156,107.18				
Notes Receivable - Greenville	5,000.00				
Total Receivables	$ 222,926.40				
TOTAL ASSETS					**$ 2,287,839.36**
LIABILITIES:					
Accounts Payable - Mission Center	$ 26,791.65				
Accounts Payable - World Church	$ 1,096.00				
Security Deposits - CMC	$ 1,575.00				
2026 Carryover (Support & Reunions)	$ 2,827.50				
TOTAL LIABILITIES					$ 32,290.15
NET ASSETS:	Balance Jan. 1	Income	Expense	Current Balance	
Ministry Program Funds:					
Operating Reserve Fund	$ 104,581.43	$ 195,266.04	$ 195,266.04	$ 104,581.43	
Youth Camp Ministries Fund	21,427.44	128,438.08	124,865.52	25,000.00	
Reunion Program Fund	9,603.70	59,140.65	59,902.22	8,842.13	
SPECtacular Fund	10,723.24	6,807.27	12,585.32	4,945.19	
Youth Ministries Fund	27,745.08	-	-	27,745.08	
Mission Center Conferences Fund	6,964.40	4,186.00	3,527.71	7,622.69	
Detroit Properties Fund	111,181.13	-	5,714.24	105,466.89	
Campus Ministries Center Fund	9,859.07	24,362.19	26,991.72	7,229.54	
Conference Designated Funds:					
New Expressions Program Fund	72,281.53	-	14,678.13	57,603.40	
Camping & Gathering Ministries Fund	120,404.48	2,270.00	44,244.87	78,429.61	
Disciple Development Fund	36,133.76	4,181.00	11,752.81	28,561.95	
Investment Funds:					
Operating Investment Fund	1,274,460.27	322,159.31	66,307.98	1,530,311.60	
Youth Camp Investment Fund	228,332.48	39,677.97	-	268,010.45	
Other Funds:					
Beyond the Horizon Fund	1,086.87	1,190.00	1,077.62	1,199.25	
Campground General Fund	(220.45)	13,946.03	13,725.58	-	
TOTAL NET ASSETS	$ 2,034,564.43	$ 801,624.54	$ 565,836.56	$ 2,255,549.21	
TOTAL LIABILITIES & NET ASSETS					**$ 2,287,839.36**

Mission Center Financial Officer Report

Community of Christ - Michigan Mission Center
Budget Income Statement as of September 30, 2026

INCOME	2026 Budget	2026 YTD Actual	% of Budget
Congregational Support	$ 90,000.00	$ 63,923.25	71.03%
Envelope Contributions	30,000.00	15,558.00	51.86%
Investment Earnings for Mission Support	59,500.00	29,750.00	50.00%
Transfers from Designated Funds	15,000.00	10,000.00	66.67%
Congregation/Campground Services Income	3,000.00	1,687.50	56.25%
Interest Income	10,000.00	-	0.00%
Other Income	30,000.00	27,721.30	92.40%
TOTAL INCOME	$ 237,500.00	$ 148,640.05	62.59%
EXPENSES			
Equipment Replacement/Maintenance	750.00	168.37	22.45%
Insurance	4,600.00	3,751.73	81.56%
Licenses & Fees (copyright, etc.)	700.00	590.70	84.39%
Miscellaneous/Pastoral Care	250.00	107.36	42.94%
Office Supplies	500.00	184.85	36.97%
Salaries & Benefits	223,000.00	159,882.76	71.70%
Payroll Processing Fees	2,700.00	1,684.01	62.37%
Communications	4,000.00	2,529.74	63.24%
Volunteer Travel Support	500.00	282.45	56.49%
Earth Stewardship Team	250.00	162.47	64.99%
Diversity & Inclusion Team	250.00	-	0.00%
TOTAL EXPENSES	$ 237,500.00	$ 169,344.44	71.30%
NET INCOME (LOSS)		$ (20,704.39)	

Mission Center Financial Officer Report

Community of Christ - Michigan Mission Center
Balance Sheet as of September 30, 2026

ASSETS:							
Cash & Investments:							
Checking Account, Huntington Bank	$	84,169.59					
Checking Account, Fifth Third		7,787.60					
WC Affiliate Investment Pool A		1,837,223.92					
WC Affiliate Investment Pool B		207,506.82					
Total Cash & Investments	$	2,136,687.93					
Receivables & Other Assets:							
Accounts Receivable	$	11,200.00					
Accounts Receivable - Congregation Payrol		886.97					
Accounts Receivable - Campground Payroll		26,038.02					
Notes Receivable - CMC		156,107.18					
Notes Receivable - Spiral		2,500.00					
Total Receivables	$	196,732.17					
TOTAL ASSETS						$	**2,333,420.10**
LIABILITIES:							
Accounts Payable - Mission Center	$	17,717.61					
Accounts Payable - World Church	$	71.71					
Accounts Payable - MetLife	$	-					
TOTAL LIABILITIES						$	17,789.32
NET ASSETS:	Balance Jan 1		Income		Expense		Current Balance
Ministry Program Funds:							
Operating Reserve Fund	$	104,581.43	$ 148,640.05	$	169,344.44	$	83,877.04
Youth Camp Ministries Fund		25,000.00	48,409.14		78,513.32		(5,104.18)
Reunion Program Fund		8,842.13	74,795.73		68,637.86		15,000.00
SPECtacular Fund		4,945.19	14,379.95		7,173.88		12,151.26
Youth Ministries Fund		27,745.08	-		118.93		27,626.15
Mission Center Conferences Fund		7,622.69	200.00		1,606.94		6,215.75
Detroit Properties Fund		105,466.89	-		26,030.37		79,436.52
Campus Ministries Center Fund		7,229.54	23,981.06		23,087.74		8,122.86
Conference Designated Funds:							
New Expressions Program Fund		57,603.40	453.00		6,425.06		51,631.34
Camping & Gathering Ministries Fund		78,429.61	1,610.00		1,030.21		79,009.40
Disciple Development Fund		28,561.95	-		1,350.00		27,211.95
Investment Funds:							
Operating Investment Fund		1,530,311.60	125,340.21		29,750.00		1,625,901.81
Youth Camp Investment Fund		268,010.45	34,788.27		-		302,798.72
Other Funds:							
Beyond the Horizon Fund		1,199.25	755.00		202.09		1,752.16
Campground General Fund		-	11,299.12		11,299.12		-
TOTAL NET ASSETS	$	2,255,549.21	$ 484,651.53	$	413,068.75	$	2,315,630.78
TOTAL LIABILITIES & NET ASSETS						$	**2,333,420.10**

Mission Center Financial Officer Report

Additional Fund Details

CAMPUS MINISTRIES CENTER FUND

YTD Income & Expense

Income		
Congregation Suppo		200.00
Contributions		1,580.00
Rent - East Lansing		7,200.00
Rent - Students		9,860.00
Fundraisers		141.06
Other Income		5,000.00
Total Income	$	23,981.06
Expense		
Repairs & Maintenar		4,474.00
Utilities		7,219.67
Lawn & Snow		3,950.00
Insurance		6,693.00
Inspections & Licen		655.00
Misc.		96.07
Total Expense	$	23,087.74
2026 Net (Loss)	$	893.32

SPECTACULAR FUND

YTD Income & Expense

Income		
Registration		4,400.00
Disciple Developmer		1,100.00
Cong. Support		1,479.95
Contributions		1,690.00
Fundraising		710.00
Other Income		5,000.00
Total Income	$	14,379.95
Expense		
SPEC Fee		4,500.00
Transportation		1,767.58
Shirts		537.64
Supplies		109.99
Misc.		258.67
Total Expense	$	7,173.88
2026 Net (Loss)	$	7,206.07

REUNION (FAMILY CAMP) PROGRAM FUND

	1/1/2026	Income	Expense	YTD Balance
Blue Water	(2,157.87)	26,929.50	24,771.63	-
Park of the Pines	-	21,138.39	21,138.39	-
Sanford	-	22,727.84	22,727.84	-
Reunion Reserves*	11,000.00	4,000.00	-	15,000.00
Totals	$ 8,842.13	$ 74,795.73	$ 68,637.86	$ 15,000.00

*Reunion Reserves contains $5,000 for each family camp.

REUNION (FAMILY CAMP) FUND

YTD Income & Expense - 9/30/26

Income	Blue Water	Park of the Pines	Sanford
Total Income	26,929.50	21,138.39	22,727.84
Expense			
Campground Use	14,355.00	13,038.00	12,713.00
Food Purchases	7,420.59	3,133.21	6,451.09
Programing	1,425.11	717.44	1,335.90
PayPal Fees	81.64	39.52	63.22
Other (Past Defecit)	2,157.87	-	-
Total Expense	$ 25,440.21	$ 16,928.17	$ 20,563.21
*2026 Net (Loss)***	$ 1,489.29	$ 4,210.22	$ 2,164.63

**Prior to 2026 family camps, it was decided that any excess would be used for the mission center camping program. $1,166.67 from each family camp was was used to increase their Reunion Reserve amount to $5,000 . Remaining funds went to the Youth Camp Ministries Fund.

Mission Center Financial Officer Report

YOUTH CAMP MINISTRIES FUND

YTD Income & Expense - 9/30/26

Income		
Congregational Support		17,484.00
Contributions/eTithing		9,849.00
Fundraisers		-
MC Conf. Offering		-
On-Site Donations		7,512.00
PayPal/Registration		9,200.00
Investment Earnings		-
Other Income		4,364.14
Total Income	$	48,409.14
Expense		
Campground Fees		31,957.00
Food/Canteen		26,400.09
Programming		9,841.55
PayPal Fees		202.60
Promotion & Marketing		-
Staff Expenses (Training, Cert., Retreat)		3,768.74
Licensing		100.00
Misc. Expenses		96.00
Designated Fund Transfer to Operating		5,000.00
Camp Coordinator Salary		1,147.34
Total Expense	$	78,513.32
2026 Net(Loss)	$	(30,104.18)

$30,104.18 is needed to meet the 2026 Youth Camp Fund expenses.

$5,104.18 is needed to start 2027 with a zero balnace.

2026 Youth Camp Numbers

Number of Campers by Camp and Campground

Campground	K-2	Junior	Jr. High	Sr. High	Art	Total
Blue Water	4	22	24	14	-	*64*
Park of the Pines	-	16	22	17	21	*76*
Sanford	-	27	26	10	-	*63*
Total	*4*	*65*	*72*	*41*	*21*	*203*

Total # of Campers		203
Total # of Staff		150
Total # of Camper Nights		1005
Total # of Nights (Camper & Staff)		1735
Total # of Meals		4926
Staff to Camper Ratio		5:7
Average Nightly Cost per Camper	**$**	**78.12** *

*$15.93 more per camper, per night than in 2025

Mission Center Financial Officer Report

Michigan Mission Center – Abbreviated Summary of Funds – September 2026

Operating Reserve Fund - Holds retained earnings and absorbs any deficits for the annual mission center operating budget. Current strategy is to keep this fund at 50-100% of the total operating budget.

Youth Camp Ministries Fund - Tracks Income and expenses for mission center sponsored youth camps. Fund balance is held to cover annual shortfalls and additional expenses.

Reunion Program Fund - Tracks income and expenses for mission center sponsored reunions (family camps). Fund balance is held to cover camp shortfalls and special expenses.

Spectacular Fund - Tracks income and expenses for the Michigan Delegation to Spectacular (SPEC), a senior high event held at Graceland University. Fund balance covers shortfalls and new equipment.

Youth Ministries Fund – Available to support youth ministries such as International Youth Forum, Spectacular, and other youth related expenses. Additional funding has been added from previous youth ministries and congregation building sale net proceeds.

Mission Center Conferences Fund – Tracks the income and expenses related to the mission center conferences held each year. Fund balance covers shortfall and special conference experiences.

Detroit Properties Fund – Funds designated for the maintenance and operation of the church property in Northwest Detroit. Contributions from previous mission centers and congregation building net proceeds are included.

Campus Ministries Center Fund – Tracks the income and expenses for maintenance and operation of the Campus Ministries Center in East Lansing. Fund balance covers shortfalls and additional expenses.

New Expressions Program Fund – Funds are available to support church plant program requests/projects, new ministries, or may be used to offset the annual operating budget as needed to support those programs. Initially established with funds from previous mission centers. Contributions from congregation net proceeds and closing assets have since been added along with contributions to specific new expressions. Portions of the fund balance are designated for specific grants and new expressions.

Camping & Gathering Ministries Fund – Tracks income and expenses for mission center retreats and other gatherings. Available to support retreats/gatherings sponsored by congregations and campgrounds that pursue the mission of the church or for research, development, and marketing programming with a special interest in young family and young adult ministries. Balance is primarily from the portion of Camp Manitou and Woodlands property net proceeds designated for this purpose.

Disciple Development Fund - Available to assist individuals in the Michigan Mission Center with registration fees, travel expenses, and other expenses for learning experiences such as conferences, classes, seminary, and other trainings. Funding came from congregation net proceeds.

Operating Investment Fund – Balance consists of funds from previous mission centers and congregation proceeds. It also tracks cumulative earnings (losses) from the Affiliate Investment Pool Accounts not designated for other purposes. Currently treated as an endowment fund with 4% or less of balance made available as investment income for the operating budget.

Youth Camp Investment Fund – Previous camp scholarship funds and congregation net proceeds held with the intent that earnings will be available as annual income for youth camp ministries.

Beyond the Horizon Fund – In 2022, Beyond the Horizon transitioned from a new expression to an emerging congregation. The fund tracks the income and expenses for operation of the congregation.

Campground General Fund – Pass through account to receive and disperse contributions not designated for a specific campground property. Contributions are currently divided evenly between three properties.

Mission Center Financial Officer Report

Congregation Support Commitments for 2027

Commitments to the Mission Center Operating Budget

(*Not reported at time of printing.)

Alma*	-	Gulliver*	-
Ann Arbor*	2,700.00	Highland Park*	-
Battle Creek*	-	Houghton Lake	75.00
Bay City*	-	Inland	4,000.00
Bay Port	2,000.00	Kalamazoo*	-
Bentley*	-	Lachine	1,800.00
Big Rapids	1,000.00	Lake Orion	2,000.00
Blue Water	500.00	Marion*	-
Boyne City	1,200.00	Mikado	1,300.00
Brighton*	-	Mt. Pleasant*	-
Cadillac	1,500.00	Muskegon	1,650.00
Capital*	-	Northview	2,000.00
Caro	1,400.00	Onaway	2,000.00
Cheboygan	700.00	Plymouth	1,944.00
Clio*	-	Riverview	4,500.00
Coldwater	500.00	Rose Lake	3,000.00
Coleman	2,000.00	Sandusky	1,500.00
Crossroads*	-	Sanford	450.00
Croswell*	-	Sixth Street	689.00
Detroit Hope*	-	Spiral*	-
East Lansing	2,040.00	St. Johns	700.00
Eastside*	-	Tawas City*	-
Farwell	1,680.00	Thornapple River	-
Galien	6,300.00	Troy Oaks*	-
Gaylord	600.00	Union Avenue*	-
Gladstone*	-	Wadhams Grove	-
Gladwin*	-	Waterford	10,000.00
Grand Valley	6,000.00	West Branch	-
Grayling	110.00		
		TOTAL	**$67,838.00**

Proposed 2027 Mission Center Operating Budget

Community of Christ - Michigan Mission Center
2027 Preliminary Proposed Budget

INCOME	2025 Actual	2026 Budget	2027 Proposal
Congregational Support	$ 96,736.54	$ 90,000.00	$ 90,000.00
Envelope Contributions	22,277.85	30,000.00	30,000.00
Investment Earnings for Mission Support	56,307.98	59,500.00	63,500.00
Transfers from Designated Ministry Funds	-	15,000.00	15,000.00
Congregation/Campground Services Income	3,012.20	3,000.00	3,000.00
Interest Income	10,000.00	10,000.00	10,000.00
Other Income	6,931.47	30,000.00	35,000.00
TOTAL INCOME	$ 195,266.04	$ 237,500.00	$ 246,500.00
EXPENSES			
Equipment Replacement/Maintenance	366.48	750.00	750.00
Insurance	4,273.32	4,600.00	4,600.00
Licenses & Fees (copyright, etc.)	657.55	700.00	700.00
Miscellaneous/Pastoral Care	16.76	250.00	250.00
Office Supplies	364.68	500.00	500.00
Salaries & Benefits	183,591.20	223,000.00	232,000.00
Payroll Processing Fees	2,292.19	2,700.00	2,700.00
Communications	3,297.75	4,000.00	4,000.00
Volunteer Travel Support	156.11	500.00	500.00
Earth Stewardship Team	250.00	250.00	250.00
Diversity & Inclusion Team	-	250.00	250.00
TOTAL EXPENSES	$ 195,266.04	$ 237,500.00	$ 246,500.00
NET INCOME (LOSS)	$ -	$ -	$ -

2027 Proposed Budget Narrative

INCOME

Congregational Support: Commitments that are pledged by each congregation and included in their budget to support the operating budget of the mission center. It is requested that congregations increase their support for 2027, if able, or maintain their current level to help support the increased staffing costs.

Envelope Contributions: Contributions from individuals who mark their offering envelopes or checks with a personal gift to the mission center or give through e-Tithing.

Investment Earnings for Mission Support: The amount is typically calculated at 4% or less of the Operating Investment Fund balance. The amount budgeted for 2026 is just under 4% of the current Operating Investment Fund balance.

Transfers from Designated Ministry Funds: Income transferred from other designated funds such as the Disciple Development Fund, New Expressions Fund, Youth Funds, Camping & Gathering Fund or

Operating Reserve Fund. The proposed transfer for 2027 is to use a small amount of designated funds to support portions of the staffing salaries for specific tasks related to those funds.

Congregation/Campground Services Income: Income received from congregations or campgrounds for mission center staff administrative services such as payroll, CFO responsibilities, financial reviews, etc.

Interest Income: Allocated interest we receive from the Affiliate Investment Pool B account.

Other Income: Miscellaneous funds received that are not included in any of the previous categories. The proposed amount is in anticipation of one-time gifts, including a large congregational gift to support staffing.

EXPENSES

Equipment: This includes maintenance and repair on current equipment and any new equipment needed.

Insurance: For office space & contents, worker's compensation, financial and professional coverage of mission center officers and all priesthood members in the mission center.

Licenses & Fees: Copyright license fees for music and bank fees.

Miscellaneous/Pastoral Care: Miscellaneous expenses not covered by other categories.

Office Supplies: Materials used in generating information and conducting mission center business.

Salaries and Benefits for Staff: This includes costs for wages, payroll taxes, medical insurance, dental insurance, vision insurance, retirement fund contributions, and travel expenses, for mission center staff. The budgeted amount is expected to support about 2.5 full-time employees (full-time mission center president, full-time mission center financial officer, part-time mission center consultant/project manager, and possibly a part-time communications manager).

Payroll Processing Fees: Fees for processing employee payroll through PayCom.

Communications: This includes expenses for internet, telephone, website, postage, Church Updates, Zoom, Flocknote and other means used in communicating the business of the mission center.

Volunteer Travel Support: Mileage reimbursement for mission center volunteers.

Earth Stewardship Team – Funding to support the team created by mission center conference action. Previous efforts have included learning events, grant & project support, information dissemination, and representation on regional and statewide ecumenical and interfaith initiatives related to the environment.

Diversity & Inclusion Team – Funding to support a team proposed for creation by mission center conference action. Previous efforts have included supporting special worship experiences, learning sessions, information dissemination, support to congregations and ministries, and capturing personal stories.

Mission Center Financial Officer Report

Community of Christ - Michigan Campgrounds
Summary of September 30, 2026 Budget Statements and Fund Balances

BUDGET STATEMENT

Income	Blue Water	Park of the Pines	Sanford	Combined
Congregational Support	$ 17,571.37	$ 23,260.60	$ 9,464.68	$ 50,296.65
Contributions (Env., eTithing, Etc.)	33,875.87	12,015.27	1,956.83	47,847.97
Grounds Usage - Reunions & Youth Camps	25,183.00	22,977.00	22,443.00	70,603.00
Grounds Usage - General (Retreats, Etc.)	5,629.00	7,824.00	12,824.48	26,277.48
Grounds Usage - Band/Sport Camps	-	-	-	-
Fundraisers/Special Events/Projects	10,601.53	2,451.83	16,064.07	29,117.43
Investment Fund Earnings	-	-	4,411.60	4,411.60
Transfer from Reserves/Endowment	-	16,800.00	-	16,800.00
Other Income	3,634.73	(592.76)	5,932.87	8,974.84
Total Income	**$ 96,495.50**	**$ 84,735.94**	**$ 73,097.53**	**$ 254,328.97**
Expense				
Administrative	$ -	$ 2,722.60	$ 28.06	$ 2,750.66
Electricity	15,812.55	6,906.89	8,540.40	31,259.84
Fundraising	-	-	418.73	418.73
Furniture/Equipment & Tools	-	-	377.35	377.35
Gas/Propane/Natural Gas	11,795.00	3,712.68	4,349.49	19,857.17
General Supplies	3,544.00	1,556.64	1,060.47	6,161.11
Inspections/Licenses/Lake Assessment	4,273.47	-	1,535.56	5,809.03
Insurance	47,050.80	23,342.10	39,685.00	110,077.90
Maintenance and Repairs	12,657.71	8,371.46	5,221.69	26,250.86
Marketing	-	-	185.34	185.34
Miscellaneous	-	-	10.92	10.92
Salaries/Benefits/Payroll	24,331.97	34,446.88	4,684.16	63,463.01
Telephone/Internet	1,529.46	1,496.35	1,247.43	4,273.24
Trash Removal	5,813.01	3,595.01	398.53	9,806.55
Vehicles-Gas/Oil/Maintenance	1,970.36	2,910.10	100.00	4,980.46
Water	-	-	1,330.88	1,330.88
Total Expense	**$ 128,778.33**	**$ 89,060.71**	**$ 69,174.01**	**$ 287,013.05**
Net Operating Income (Loss)	**$ (32,282.83)**	**$ (4,324.77)**	**$ 3,923.52**	**$ (32,684.08)**

FUND BALANCES

Reserves & Fund Balances:	Blue Water	Park of the Pines	Sanford	Combined
Operating Fund	$ 139.18	$ 5,675.23	$ 98,841.45	$ 104,655.86
Operating Reserve Fund	24,000.00	49,230.40	-	73,230.40
Building Fund	-	7,329.07	2,095.76	9,424.83
Campground Futures	-	-	25,470.32	25,470.32
Campground Sales Fund/Net Proceeds	51,404.34	115,482.55	84,892.88	251,779.77
Endowment Fund	-	461,608.36	-	461,608.36
Furniture & Equipment Reserve	-	3,402.17	3,805.03	7,207.20
Investment Fund	-	-	30,124.00	30,124.00
Maintenance Reserve	-	10,880.25	37,228.58	48,108.83
Special Projects Funds / Reserves / PT	-	38,982.69	-	38,982.69
Vehicle Reserve	-	4,036.74	6,245.87	10,282.61
Youth Activities Fund	-	-	2,259.95	2,259.95
Total Reserves & Net Fund Balances	**$ 75,543.52**	**$ 696,627.46**	**$ 290,963.84**	**$ 1,063,134.82**

*Complete 2025 Year-End and September 30, 2026 campground financial statements can be found in the binder of additional financial information located near the check-in tables or in the back of the conference chamber.

Mission Center Financial Officer Report

Blue Water Campground Financial Status

Blue Water Campground has struggled to meet expenses and move towards a sustainable budget for several years amidst decreasing fund balances and campground use. Over the years, other than the Operating Fund, Blue Water has exhausted all funds except for the Operating Reserve Fund which is at the minimum balance (15% of operating budget) stated in the Campground Operating Policy and the Campground Sales Funds which are restricted by the conference for campground improvement and development. Unfortunately, 2026 has been especially challenging, furthering financial concern for Blue Water.

The Board knew at the beginning of the year that meeting the 2026 expenses was going to take a significant increase in income. When the initial 2026 budget was discussed in January, they decided they would try to meet those expenses by increasing fundraising by $38,000 to balance the budget. While originally labeled as fundraising and fundraising events were planned, the intent was also to seek contributions from individuals and congregations. The Board has raised a significant amount of funds through fundraising and contributions, especially compared to years past. However, there have also been unexpected losses in revenue from band camps and the amount needed from fundraising and contributions more than doubled.

Band camps have traditionally made up a large part of Blue Water's income, and the budget was based on having four this summer, originally budgeted at $60,000 in income. After the initial budget was approved, Blue Water learned that there would only be two band camps. In May the budget was amended to account for those losses, ultimately requiring additional income from fundraising and contributions. After the budget was amended, just weeks before it was scheduled to occur, another band camp cancelled.

Again, the Board has been trying to raise the income but the loss of revenue on an already stressed budget has had a significant impact on Blue Water's operating funds. As seen on the attached financial statement from September 30, 2026, there was a budget deficit of $32,282.83 with a balance in the Operating Fund of only $139.18.

We have received payment of $17,280 from the one band camp in October, which has helped raise the Operating Fund balance temporarily. However, current projections still show Blue Water using all of the Operating Fund in January 2027 and then depleting the Operating Reserve Fund by April 2027. Meaning that in less than six months, Blue Water will have no funds to operate.

If Blue Water runs out of funds and it becomes necessary to use mission center funds for daily operations, plans will be made for operations to cease and the whole property will have to be placed for sale.

Blue Water Campground - September 30, 2026 Financial Statement

BUDGET STATEMENT

INCOME	2026	YTD
Congregation Support	30,000.00	17,571.37
Contributions (Envelope, eTithing, PayPal)	70,000.00	33,875.87
Fundraising	10,000.00	10,601.53
Grounds Use - General	12,500.00	5,629.00
Grounds Use - Family Camp	11,500.00	14,355.00
Grounds Use - Youth Camps	10,000.00	10,828.00
Grounds Use - Band Camps	26,500.00	-
Other Income	3,000.00	3,634.73
Investment Pool Earnings (Pool B)	-	-
TOTAL INCOME	$ 173,500.00	$ 96,495.50
EXPENSE		
Administration & Bank Fees	300.00	-
Equipment/Tools	1,500.00	-
Fuel/Vehicle Maintenance (Trucks & Trac	2,500.00	1,970.36
Fundraising	500.00	-
Inspections, Licenses & Lab Fees	4,500.00	4,273.47
Insurance	67,000.00	47,050.80
Payroll - Caretaker	30,000.00	24,331.97
Repairs & Maintenance	15,000.00	12,657.71
Supplies (Cleaning, Kitchen, Office)	6,000.00	3,544.00
Utilities		
Electricity	20,000.00	15,812.55
Internet/Website	1,800.00	862.74
Natural Gas	15,000.00	11,795.00
Telephone	900.00	666.72
Trash	8,500.00	5,813.01
Miscellaneous	-	-
TOTAL EXPENSE	$ 173,500.00	$ 128,778.33
NET (Loss)	-	$ (32,282.83)

BALANCE SHEET

ASSETS		
Cash & Investments		
Chase Checking Account	22,959.24	
Investment Pool A	30,632.23	
Investment Pool B	24,952.05	
Total Cash & Investments	78,543.52	
Receivables		
Accounts Receivable	-	
	-	
Total Receivables	-	
TOTAL ASSETS		$ 78,543.52
LIABILITIES		
Accounts Payable	2,400.00	
Event Deposits	600.00	
TOTAL LIABILITIES		3,000.00

NET ASSETS	Balance 1/1/26	Income	Expense	YTD Balance
Operating Fund	32,422.01	96,495.50	128,778.33	139.18
Operating Reserve Fund	24,000.00	-	-	24,000.00
Campground Sales Fund	92,613.36	-	41,209.02	51,404.34
Project Funds				
Class Roofs	2,000.00	-	2,000.00	-
TOTAL NET ASSETS	151,035.37	96,495.50	171,987.35	$ 75,543.52
TOTAL LIABILITIES & NET ASSETS				$ 78,543.52

Mission Center Financial Officer Report

Blue Water Campground Finances and Resolution 1

Frequently Asked Questions and Additional Information

How long will Blue Water be able to operate under the current financial situation?

Current financial projections, based on information known and past trends, show Blue Water running out of operating funds in January 2027 at which point they will need to use their operating reserve funds which are projected to run out in April 2027.

What will happen if Blue Water runs out of operating funds and operating reserve funds?

After consultation with field leadership and the Presiding Bishopric, it has been determined that the current practice used for congregations who run out of funds is also applicable to campgrounds. When a congregation becomes unable to fund their own operations and it becomes necessary to utilize mission center funds for daily operation, the typical practice is for the mission center to conclude operations and place the property for sale.

Given that Blue Water funds may run out of operating funds prior to summer commitments or the sale of the lakefront may occur (if a sale is decided), it may become necessary for the Mission Center Financial Officer to establish a financial policy for this situation. This action is authorized in the Michigan Mission Center Campground Operating Policy which states "The Mission Center Financial Officer shall have the authority to establish other financial policies and practices not covered in these operating policies." The Campground Operating Policy does not address this matter.

Why can't the Campground Sales Fund be used for operating expenses?

In 2017, the Mission Center Conference approved that "60% of net proceeds from the sale of Camp Manitou and the Woodlands shall be distributed equally to Blue Water Campground, Park of the Pines, and Sanford Campground for the development of campground properties through capital improvement projects, which meet World Church building guidelines, submitted by campground boards and approved by the mission center officers in consultation with the combined campground executive committees." This resolution therefore restricts the use of the Campground Sales Fund from being used for operating expenses.

How much income is needed annually to operate Blue Water?

The current operating budget is $173,500. That amount covers the basic necessary operating expenses and a part-time caretaker. It does not account for any large unforeseen expenses, much proactive maintenance/repairs or additional funds to build up the reserves. Looking toward 2027, we expect insurance and utilities to increase and may need to increase the budget for maintenance and repairs. If the current staffing level is maintained, an operating budget of at least $190,000 may be needed. But again, that just covers the necessary operating expenses.

Why is the resolution being proposed now?

Mission Center Officers are extremely concerned about Blue Water's finances and ability to continue operating. With the current projection of operating funds running out this spring and impending changes in board leadership, we want the option of selling the lakefront, which requires authorization by the

mission center conference, to be available, if necessary. We also feel that additional time and preparation would be necessary for the conference to consider sale of the campground(s).

Does the resolution require sale of the lakefront?

No. The resolution, if approved, only authorizes the sale of the lakefront, meaning that it could be sold if that decision is made.

Can the resolution be amended to allow for the sale of the whole campground or a different campground?

No. An amendment to the proposed resolution that would authorize the sale of additional property would go beyond the scope of the proposal. To do so would require approval from the Mission Center President (MCP) per the conference's resolution on initiation and consideration of legislation. The MCP does not intend to approve additional legislation on this topic and would therefore rule such an amendment out of order.

How much of the net proceeds will Blue Water receive if the lakefront is sold?

The second resolved paragraph in the resolution states "that it be recommended to the field apostle and Presiding Bishopric to use net proceeds from the sale of this property to support the operating or maintenance needs of Blue Water Campground." Mission Center Officers, in consultation with field leadership, have already requested and obtained confirmation that Blue Water would receive 100% of the net proceeds from sale of the lakefront for its operational needs. This would be a one-time exception to the church's net proceed policy given the unique circumstance.

Will selling the lakefront solve Blue Water's financial problems?

Selling the lakefront is not believed to be a long-term solution to Blue Water's financial problems and sustainability. However, it would provide funding needed to operate while giving the Board additional time to examine campground viability, develop a strategic plan, try to increase campground usage, and form active committees focused on long-term stability.

Resolution 1 - Authorization to Sell Blue Water Campground Waterfront Parcel

Submitted by the Mission Center Officers

Whereas, Community of Christ owns a parcel of land located at 3980 Lakeshore Road in Lexington Township, MI (Parcel #150-110-000-001-00) which is known as the Blue Water Campground waterfront property on the shoreline of Lake Huron across highway M-25 from the primary portion of Blue Water Campground;

Whereas, The Blue Water Campground may need additional sources of revenue to meet operating expenses in 2027; and

Whereas, The Michigan Campground Operating Policy states that "the disposition of a campground, or any part of the campground property, will be approved by and handled through the Mission Center Officers, Mission Center Conference, with approval of the Presiding Bishopric;" therefore, be it

Resolved, That the sale of Community of Christ property managed by the Blue Water Campground Board at 3980 Lakeshore Road in Lexington Township, MI (Parcel #150-110-000-001-00) be authorized by the mission center conference; and

Resolved, That it be recommended to the field apostle and Presiding Bishopric to use net proceeds from the sale of this property to support the operating or maintenance needs of Blue Water Campground.

ADDITIONAL INFORMATION

Adoption of this resolution authorizes sale of the Blue Water Campground lakefront property. This will give the Blue Water Campground Board and mission center officers the ability to pursue sale of this property if necessary for operation of the campground. All Community of Christ property sales are approved and executed by the Presiding Bishopric.

A storage shed near the shoreline is the only building currently on this parcel of property. Public access to Lake Huron is available at the end of County Farm Rd adjacent to the Community of Christ lakeshore property, so baptisms may still occur in Lake Huron.



The mission center financial officer projects that Blue Water Campground will utilize all current operating funds by the end of January 2027 and deplete the current operating reserve fund balance before the end of April 2027 at which time there will be no funds available for operating expenses.

An amendment to the proposed resolution that would authorize the sale of additional property would go beyond the scope of the proposal, requiring approval from the mission center president (MCP) per the conference's resolution on initiation and consideration of legislation. The MCP does not intend to approve additional legislation on this topic and would therefore rule such an amendment out of order.

The parcel number listed in the resolution has been corrected from the previous draft sent for the delegate preparation session.

2027 Mission Center President Recommendation Letter

Community of Christ

CHRIST'S MISSION, OUR MISSION

November 7, 2026

To the Michigan Mission Center

We are grateful for all who gather in loving community to support the mission of Jesus Christ. Trusting the Holy Spirit's guidance, we pray your time in worship, fellowship, and the business of the mission center is spiritually renewing and honors the values of Community of Christ. May blessings of beloved community abound as you create safe space for listening to God and one another; and may stories of mission enliven holy possibility in the places you live and serve.

In support of the important work of the mission center, the First Presidency is pleased to recommend Linda Stanbridge to serve as Mission Center President. This role is vital in supporting congregations as they live the mission to which Community of Christ is called. We are deeply grateful for Linda's willingness to serve in this key role of ministry and leadership.

We ask for your prayerful consideration to sustain Linda to serve as the appointed Mission Center President and your prayerful support of all who serve in leading Christ's mission.

In the spirit of peace,
THE FIRST PRESIDENCY

Janné C. Grover

Janné C. Grover

cc: Carrie Welch, Kat Hnatyshyn, Joey Williams, Richard James, USA Apostles

JCG/kat

INTERNATIONAL HEADQUARTERS
1001 W. Walnut St., Independence, MO 64050 USA

2027 Mission Center Financial Officer Recommendation Letter

Community of Christ

CHRIST'S MISSION, OUR MISSION

November 7, 2026

To the Michigan Mission Center

We are grateful for all who gather in loving community to support the mission of Jesus Christ. Trusting the Holy Spirit's guidance, we pray your time in worship, fellowship, and the business of the mission center is spiritually renewing and honors the values of Community of Christ. May blessings of beloved community abound as you create safe space for listening to God and one another; and may stories of mission enliven holy possibility in the places you live and serve.

In support of the important work of the mission center, the Presidency and Presiding Bishopric are pleased to recommend Jessica Montague to serve as Mission Center Financial Officer. In partnership with the Mission Center President, the Mission Center Financial Officer provides the financial leadership necessary to live the mission of the church. We are deeply grateful for Jessica's willingness to serve in this essential position to support your congregations in generosity and whole-life stewardship as essential principles in living the mission of Christ.

We ask for your prayerful consideration to sustain Jessica to serve as the appointed Mission Center Financial Officer and your prayerful support of all who serve in leading Christ's mission.

In the spirit of peace,

THE FIRST PRESIDENCY

Janné C. Grover

PRESIDING BISHOPRIC

Ronald D. Harmon Jr.

cc: Carrie Welch, Kat Hnatyshyn, Joey Williams, Richard James, USA Apostles

JCG/kat

INTERNATIONAL HEADQUARTERS
1001 W. Walnut St., Independence, MO 64050 USA

2027 Recommendations for Mission Center Council & Leaders

Counselors to the Mission Center President: Erica Nye (Volunteer)

Project Coordinator: Dan Nowiski (Part-Time Employee)

Mission Center Recorder: Sandi Ecker (Volunteer)

Staff Pastor: Loretha Smith (Volunteer)

Evangelist Coordinator: Carol Walden (Volunteer)

High Priest Coordinator: Dorothy Sommer (Volunteer)

Seventy Coordinator: Sarah Allen (Volunteer)

Young Adult Ministry Team: Kimberly King, Matt Robinson, Tina Robinson, Georgia Sommer (Volunteers)

Spectacular Delegation Leaders: Danny LaBrecque, Charlie Kuhn (Volunteers)

International Youth Forum Delegation Leader: Stephanie Erwin (Volunteer)

Congregation Liaisons (Volunteers)
Alison Woods & Jerrod Villareal: Cheboygan, Gaylord, Gladstone, Gulliver, Lachine, Mikado, Onaway
Ruth White: Cadillac, Grayling, Houghton Lake, Inland, Marion
Carla Parkes: Bentley, Boyne City, Gladwin
Renee Congleton & Leah Hazen: Bay City, Farwell, Mt. Pleasant, Sanford, West Branch
William Persall: Alma, St. Johns, Tawas City
Don Harvey & Jacob Boroff: Big Rapids, Coleman, Grand Valley, Muskegon, Northview, Thornapple River, Union Ave
Authella Collins Hawks: Capital Area, East Lansing, Rose Lake
Dianna Vanderkarr & Kayla Piper: Beyond the Horizon, Clio, Eastside
Michael Brooks & Terry Brown: Bay Port, Caro, Crossroads, Croswell, Sandusky, Sixth Street, Wadhams Grove
Danny LaBrecque: Battle Creek, Coldwater, Galien, Kalamazoo
Gary Perria: Lake Orion, Troy Oaks, Waterford
John Jones & Troy Farrar: Ann Arbor, Blue Water, Brighton, Detroit Hope, Highland Park, Plymouth, Riverview, Spiral - A Space of Welcome

Campground Board Reports

Blue Water Campground

Since the last Conference Report Blue Water has made a large investment into securing reliable, clean water by installing two new pumps, iron removal system, and other plumbing changes to get water to the campground. In addition, the Board approved replacing the tanks that maintain pressure to all the faucets and showers at the campground. As a result, the cost of softening water using softener salt has been reduced significantly and the removal of iron at the source is paying for its installation by reducing the salt purchased and less operation of the water softener. The use of campground sales funds to complete this project will have benefits and provide clean water for years.

The Board modified the “Brick” building next to the lodge by converting it into housing. The goal was to create a space that was more accommodating to the state regulations on number of campers to staff and allow users the option to have 1 staff member for 14 campers 13 years or older. The building now can house 24 people (campers + staff) and it is our first sleeping quarters to feature AC. The larger size sleeping quarters and AC both have been requested by groups including band camps. The building also had a new steel roof installed, new modern LED lighting and new ceiling tiles. As a bonus the building can also be heated. This project was funded primarily by campground sales funds, donations of supplies and volunteers.

The summer of 2026 was difficult because three of our four band camps were not going to be coming to our campground. One found a new place to go and the other two broke contracts because the band directors retired at the end of the 2025-2026 school year. This created a large loss of income that was budgeted, and the board responded and continued to respond by seeking contributions and fund raising to make up the loss. Since the May board meeting the contributions and fundraising efforts have reached nearly $44,000. In comparison, to both 2024 and 2025 the contributions and fundraising total for those years was each around $13,000. The Board still has more to do with raising funds, but the commitment and ideas are evident. There people helping the Board contacting possible band camps and other groups to use the campground and as a result two band camps have committed to 2027 and there are more weekend groups on the 2027 calendar than in years past.

Finally, the ministry of Jesus Christ that occurs at Blue Water is dependent on volunteers that share their story and ensure the testimony to the Good News is reaching all who walk on the campground. Volunteers that counselor youth camps, those that plant flowers, those that paint, or perform maintenance based on their skill and those the spend time in meetings mapping out the best stewardship. Blue Water is grateful to all those named and unnamed volunteers. One evidence of the success is a quote by a band booster parent who stated that to see her child march on a field for several hours a day on a field with a giant cross is amazing and she believes it makes a difference. The Blue Water Board thanks all those who help the ministry at the campgrounds make a difference.

Campground Board Reports

Park of the Pines

The Park of the Pines Board of Director's main focus this past year has been to work on the Maintenance Committee's new 5 year strategic plan to help maintain the grounds and the current buildings, as this will be our continued focus for the future. Several smaller buildings have been reroofed, most with steel. The pavilion was shingled. We replaced fans and lighting in the Auditorium. We have also started upgrading the electrical in our camping and RV area on the Upper Terrace. Senior High Camp helped with a project from the Earth's Stewardship Team on composting organic waste from the dining hall.

Youth Camps, Family Camp and Youth Art Camp went very well this year along with a wedding, a High School open house, and family reunions. The Boyne Area Art Camp along with weekly art classes continues. Northern Michigan cross country teams (Boyne, Charlevoix, and East Jordan) used the grounds for training. Also a foreign exchange student retreat stayed and helped with service projects. Other church sponsored events included: A Family Retreat, Camp Director's Retreat, Community Camping, Annual Easter Egg Hunt, Special Needs Camp, Women's Retreat, Fall Festival, a Fall Youth Retreat, and the Mission Center Advent event.

Our Camping Committee had several dates throughout the summer for host camping including a trunk or treat and activities for the community. The Fundraising Committee has provided a QR code in several places at the Park for online tithing or donations during camps and Reunion. They held an auction at Family Camp and also at the Fall Festival. We continue with the Endowment Fund still sending out 100 people that care fliers. We have added a PR (Public Relations) team to send a quarterly newsletter out, fliers, emails, social media, and letters to help promote events on the grounds.

Campground Board Reports

Sanford Campground

Sanford Campground enjoyed another successful year thanks to resident manager Heidi Kleinhardt, our dedicated volunteers, and our Board and committee members. Their service and active support helped maintain the grounds and expand camping opportunities for the community.

The lake is back! Sanford Campground provided Heintz Tree Service and Landscaping with access to the Sanford lakebed so the company could maintain the lake bottom and prepare for the lake's return. In exchange, the company improved the waterfront, removed debris along the entire shoreline, controlled weeds on steep banks, removed trees, chipped storm-damaged limbs, and ground stumps.

Britt Heintz also coordinated with Ultralift Concrete to restore the foundation of the youth auditorium fireplace. Special thanks to Jeff and the company for completing this work at no cost to the campground.

Projects completed and underway this year include:

- Upgrading the electrical systems in the Dining Hall and Canteen
- Installing mini-split units to provide air conditioning in the Dining Hall
- Beginning installation of an accessibility ramp for the North Women's Restroom
- Coordinating steel roof replacements for the youth auditorium, North Restroom, and South Men's Restroom
- Replacing the worn-out tractor

The Board has begun a strategic planning process and is prioritizing projects based on feedback from directors, campers, and supporters. In addition to essential maintenance, the Board is exploring opportunities to improve the camping experience, including:

- Upgrading electrical service at campsites
- Leveling RV parking sites
- Improving the playground
- Increasing lodging capacity in response to identified needs

Heidi and other volunteers strengthened connections with the local community through parades and events. The campground also hosted Fourth of July fireworks, drawing strong community participation and attendance.

Looking ahead, we are excited about discussions with additional outside groups interested in using the campground for their camping activities.

Team Reports

Spectacular (SPEC) Delegation

For where two or three come **Together** in my name, there am I with them. -Matthew 18:20

In 2026, we had 8 campers and 4 staff members who traveled to Graceland University for Spectacular, and this year's theme was LOVE FIRST! The week was full of sports, arts, classes, worship, and a welcoming community for all.

One of the campers had been trying to get the ball over the net in volleyball for a few years, and they finally achieved that goal. It was amazing to see the hard work and support from others to help them with that goal.

My home congregation is Grand Valley, and two of our youth came to SPEC: David and Zach. They never had a more amazing and full week than at SPEC. They never really got into sports or the arts, or were in a very welcoming community. Both of them found friendships and fell in love with basketball that won 1st in their division. They both tried new things every day and were full of energy to bring joy to others.

In 2026 we did a few new things by creating a welcome letter that got sent out pretty soon after we got the registration in our email. We are planning a few fundraisers for SPEC 2027: Colourathon with chili dinner and silent auction on Dec 5 at Grand Valley 3-6pm. In the spring, at Grand Valley, a spaghetti dinner and silent auction. I encourage you to give to MI SPEC using your envelopes and eTithing; every amount helps.

There is a lot to be excited about as we look ahead to the International Youth Forum (IYF) 2027! Community of Christ youth will gather at the Temple in Independence, Missouri, July 7–9, 2027, for three days of connection, learning, fellowship, and shared mission. For MI SPEC, IYF provides another exciting opportunity for our young people to build friendships beyond Michigan, experience the wider Community of Christ, and continue growing as young leaders. We are excited to see how Michigan youth can be part of this international experience and bring that energy and inspiration back to our camps, congregations, and SPEC community.

MI SPEC and I will help in any way to get a camper who wants to go to SPEC to be able to go to SPEC. Please, we need your help to continue the journey of Michigan SPEC by giving your time, testimony, gifts, and talents.

Here are some ways you and your congregation can support Michigan SPEC:

- Talk/invite Jr. High-Sr. High to SPEC, share your testimony about your time at SPEC
- Look at & share the photos and videos of SPEC with your youth and with your congregation
- Volunteer to be on staff, be a host congregation, or sponsor a camper
- Give financially to SPEC Fund or to Disciple Development Fund
- Pray for SPEC as a whole, the SPEC staff, and pray for campers to come

Only together can we keep having a Michigan Delegation for SPEC. Thank you for your continued support in all forms. Save the Date Spectacular July 10 -17 th 2027.

Thank You,
Danny LaBrecque & Charlie Kuhn
Michigan SPEC Delegation Leaders

Team Reports

Naming, Claiming and Acting the Change (Diversity Team)

Mission center conference action calls for a mission center diversity team to be appointed annually by the mission center president for the purpose of gathering resources, collecting data, sharing recommendations, advising mission center staff and ministry leaders, providing educational materials, and pursuing projects that support and encourage efforts to enhance and promote diversity, equity, and inclusion in mission center ministries and congregations.

Thanks to Pam Hernandez, Allen Jones, Kimberly King, Zilphia Martin IV, Dan Nowiski, Erica Nye, and Jenny Swearingen for serving on the team in 2026!

A hybrid worship experience was planned and offered by the team on Sunday, January 18 via Zoom and in-person at Waterford Community of Christ. The theme was “Bring Light” with selected enduring principles explored through testimonies, dwelling in the word, song, and reflections. A recording of the worship is available online. Thanks to all who helped plan and those who participated!



Efforts were made to collaborate with the Black Voices of Community of Christ Oral Histories Project. A member of the church history team was present in Michigan for several days interviewing people to include more diverse perspectives in church history resources. Connections were made with black church leaders in the mission center and congregations with a history of ministry with black communities to record their stories.

NCAC team members planned and led a Juneteenth Celebration worship during the opening day of the family camp at Sanford Campground on June 19. In addition to sharing in prayer and songs reminding of past and current efforts to honor the worth of all persons, this experience provided information and history about the Juneteenth holiday in the USA and offered time for participants to reflect on current injustices that call for systemic changes to see that Community of Christ enduring principles are embodied for all.



A page on the mission center website dedicated to inclusivity has resources recommended by the NCAC team available for individuals and congregations to utilize throughout the year. Twelve congregations are highlighted there for being Queer/2SLGBTQIA+ welcoming and affirming congregations through the Harmony organization. The NCAC team page has a list of previously actions and suggested articles, videos, books, and more on a variety of inclusion topics.

Some NCAC team members are also serving on the Community of Christ Diversity Team for the international church and working with subgroups within that team on specific projects and initiatives.

Save the date for a worship experience to be offered by NCAC on Sunday, Jan. 17, 2026 at 11:00am
All are invited to join in-person at Detroit Hope Community of Christ
(16621 Lahser Rd, Detroit, MI 48219) or online via Zoom

Contact Linda Stanbridge, mission center president, at linda@cofchristmi.org if you would like to be considered for appointment to the NCAC team in 2027.

Team Reports

Earth Stewardship Team

Purpose: Gathering resources, collecting data, sharing recommendations, providing educational materials, and pursuing projects that support and encourage efforts to reduce consumption and implement sustainable practices in all mission center facilities and activities.

Team Members: Sarah Allen, Anne Drake, Danny LaBrecque, Abby Nowiski, Dan Nowiski, Annika Wetherbie, Linda Stanbridge (ex-officio)

Lent Resources

A resource titled "Rethinking…" was created and distributed for use during the 2026 Lenten Season. Each week offered learning, reading, watching, listening, acting, and reflecting suggestions on areas of focus including global interconnectedness, food choices, spending, giving, energy use reduction, and transportation impacts. The PDF is available on the mission center website.



Compost Pilot Programs

Two compost tumblers were purchased for trial use during mission center camps at Park of the Pines to divert organic food waste from the landfill. Team members assisted Sanford Campground with implementing a recycling and food composting system for camps. Positive feedback has been received from both sites along with lessons learned for improvements.

Stewards of Creation Initiative

This initiative launched in 2025 continues as a way to support and recognize congregations for completing activities that uphold the sacredness of creation. Congregations can find ideas, request guidance, submit new project ideas, and report activities on the mission center website. Earth Stewardship team members have been offering monthly lessons with the Little Fish online ministry for children who requested to participate in Stewards of Creation!



Solar Panels

Guidance and assistance is being provided to the Capital Area Congregation as they work with Michigan Solar Faithful to install a solar array on the facility in conjunction with a roof replacement project. This will be the fourth congregation facility in Michigan to install solar.

Native Plants

Team members supported advocacy efforts to classify some commercial nursery products as invasive to prevent further harm to native plants. The Campus Ministry Center served as a host site for the 2026 National Faith + Climate Forum and received $1000 through One Home, One Future to replace grass with native plants near highly trafficked roadway and sidewalk.

Resource Sharing

Resources and engagement opportunities from partners including One Home One Future, Michigan Waterway Stewards, MI Solar Faithful, MI Interfaith Power & Light, and Creation Justice Ministries have been shared in mission center communications throughout the year. Additionally, the 2026 Community of Christ Peace Forum in October was focused on Environmental Justice and Action. Visit cofchrist.org/peace-forum to view session recordings.

Resolution 2 - Resistance to Development of Artificial Intelligence

Submitted by the Earth Stewardship Team

Whereas, Community of Christ scriptures states "you who are my disciples must be found continuing in the forefront of those organizations and movements which are recognizing the worth of persons," (D&C 151:9) and "courageously challenge cultural, political, and religious trends that are contrary to the reconciling and restoring purposes of God," (D&C 163:3b) and

Whereas, Many technology experts agree that the development of Artificial Intelligence poses both known and unknown societal-scale risks to humans and the Earth; therefore, be it

Resolved, That the Michigan Mission Center joins the call for a prohibition on the development of superintelligence, supports the pause on development of Artificial Intelligence (AI), opposes the creation of data centers that negatively impact creation, requests an indication of any resource produced using AI, and encourages its congregations, campgrounds, ministries, and members to refrain from the use of AI which devalues the worth of persons; and

Resolved, That the Michigan Mission Center approves the submission of the following resolution and background statement for consideration at the next Community of Christ World Conference:

> **Resolution - Resistance to Development of Artificial Intelligence**
>
> *Resolved*, That Community of Christ joins the call for a prohibition on the development of superintelligence, not to be lifted before there is broad scientific consensus that it will be done safely and controllably and there is strong public buy-in;
>
> *Resolved*, That Community of Christ affirms that mitigating the risk of extinction from Artificial Intelligence should be a global priority alongside other societal-scale risks such as pandemics and nuclear war;
>
> *Resolved*, That Community of Christ opposes the construction and operation of data centers which negatively impact the sacredness of creations; and
>
> *Resolved,* That an indication shall be stated when a church resource is produced using Artificial Intelligence and all jurisdictions, employees, and members are encouraged to refrain from the use of Artificial Intelligence which devalues the worth of persons.
>
> <u>Background Statement</u>
> The development and use of Artificial Intelligence (AI) raises many concerns such as the spread of disinformation, elimination of jobs, violation of copyright laws, mass surveillance, deployment of autonomous weapons, increased carbon emissions, rising utility costs, pollution of water systems, and the potential extinction of humanity. Many organizations and leaders including AI experts are calling for a pause in developing AI before consequences become severe or uncontrollable. This resolution aligns with the call for disciples to be in the forefront of those organizations and movements which are recognizing the worth of persons and to challenge cultural, political, and religious trends that are contrary to the reconciling and restoring purposes of God.

Campus Ministry Center Report

Serving as a congregation meeting location, residence and office space supporting refugee youth transitioning out of foster care, site for creation care projects, church library, and mission center administrative office, it is exciting to report that the campus ministry center remains a vital facility in the pursuit of Christ's mission in Michigan and is operating sustainably now and for the foreseeable future.

The campus ministry center is a historic property located in East Lansing, MI that has been owned and operated by Community of Christ since 1999. The building is licensed for occupancy of up to thirteen people, serves as the in-person meeting location for the East Lansing congregation, and houses office, library and storage space for the mission center. Since the Journey House Board of Directors discontinued its management of the property in 2021, the mission center officers have directly overseen the property's maintenance, operations, and finances.

Temporary housing continued to be offered to young adults transitioning out of foster care to start 2026. Individuals recommended by Samaritas paid rent ($150/mo for the first sixth months and $350/mo the second sixth months plus a $50 accumulating monthly security deposit) for stays lasting up to one year. All six bedrooms were utilized by residents from a variety of ethnic and religious backgrounds during the first seven months of 2026. Thanks to Ben Crowley for his many years of service as resident manager!

Dialogue with Samaritas at the beginning of the year about the needs of young adults they expected to be working with in the coming years led to the exploration of renting the house directly to Samaritas. An agreement was signed in August to rent the entire house for $3000/month to Samaritas for operation of their independent living plus program that supports refugee youth experiencing foster care. This agreement has several advantages for the mission center.

- Reduced administrative time collecting rent and enforcing agreements with individuals
- Consistent monthly rent at a greater amount regardless of the number of residents
- Insurance coverage from Samaritas for their programs and resident activities
- Samaritas staff on site regularly including overnight hours to support residents
- Increased opportunities for ministry partnerships with residents and Samaritas

Through two months of the initial twelve month agreement with Samaritas, there has been positive feedback. The facility is larger than the house previously rented by Samaritas so they can serve more youth and provide more space for staff. The location is better suited for residents to access transportation and practice independent living skills. The East Lansing congregation has met with program staff and have a list of ministry ideas to support the residents. Predictable rent income provides resources to cover operating expenses and needed repairs. Continued generous financial support from the East Lansing congregation helps to address capital improvement projects and rebuild operating reserve funds.

The campus ministry center served as a host site for the 2026 National Faith + Climate Forum in April. Subsequently, a Getting Outside the Walls Grant was received in the amount of $1000 to replace grass areas on the property with native plants. Work on the project began in the fall to install low-growing, salt tolerant plants between the sidewalk and state highway where there is high visibility and traffic volume. Additional plants and signage will be added next year. The center has also continued collaborating with Michigan Waterway Stewards to assist efforts of creation care to maintain and improve access to the Red Cedar River.

Youth Camp Ministries Report

This was another fantastic summer for youth camping at Blue Water, Park of the Pines, and Sanford Campgrounds!

Thank you to each of the 150 staff members (health officers, cooks, counselors, pastors) who make our programming possible. Each of you are an invaluable resource for our camping program. Let's especially thank the directors who spend time throughout the year planning, recruiting staff, praying, and doing lots of paperwork! We are grateful to each of you for your commitment.

This year's camp attendance was 203 campers at Art Camp, Junior, Junior High, and Senior High camps. A total of six campers attended the newer K-2 Camps in which parents and kids in kindergarten through second grade attend a day of camp together. This attendance is about the same as the 2025 summer camp season. Our camps continue to serve a mixed group of Community of Christ affiliated campers and unaffiliated campers. This is a powerful way to educate new disciples about the love of Christ as shared in community. This is the pursuit of peace!

How can you support youth camping?

Send youth to camp! Volunteer to staff at a camp! Can't sleep in a bunk bed for a week? Consider contributing prayerfully and financially!

Camps are financially paid for through a generosity model. Campers' families are made aware of the cost of camp and pay the amount they can afford. Some changes were made this year to encourage families to give to their true capacity. A small increase in family contributions is noted but further progress is needed.

We want every kid to be able to experience our youth camps but we are low on funding for youth camps and changes will be needed for the 2027 camping season. The mission center staff are undergoing a strategic planning process and the long term success of the camping program will be considered. We want to see our camps succeed long into the future and we hope to make intentional improvements to ensure we offer youth camps for many years to come regardless of a family's ability to pay.

Many congregations cover the cost of the campers who attend from their areas and we are grateful for these contributions as well as the annual commitments from many congregations and individuals. You made camp possible! If your camper attended and you have not yet made a donation, a gift would be appreciated to help cover the cost of camps.

At this time $30,104.18 is needed to cover the 2026 Youth Camp Fund expenses.

Donations can be made at:
michiganyouthcamps.org/donate